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Introduction

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The purpose of this report is to provide estimates of vital industry-specific data, within the United States, on a per-industry basis. Further comments are provided at the beginning of each section. A description of data sources can be found in the back of this report.

Video: How to Use Plunkett Analytics

Core Benefits to Customer:

- 1) Comprehensive overview of an industry's financial results, ratios, vital statistics and metrics in one package
- 2) Comparisons of a) deep financials of the leading companies within an industry, b) all companies (public and private)
- to publicly-held companies, and c) one industry's ratios to all other industries.
- 3) Historical industry data going back eight years for key figures including revenues, enterprises and sales per employee.
- 4) Current and projected revenues, including forecasts for seven years into the future.

The primary sources are as follows:

- Plunkett Research database of company fundamentals on over 30,000 leading corporations
- Plunkett Research database of industry statistics
- Industry associations and professional societies
- · Forecasts, primary research and secondary research by the Plunkett Research staff
- U.S. Government Agency databases—multiple sources, including the IRS, the Bureau of the Census and the Bureau of Labor Statistics.

While many other research firms mine U.S. government data in order to publish industry-specific information, we believe that such efforts produce limited and often inaccurate results.

Plunkett Research has unique capabilities for creating industry information, due to the industry databases and research that our firm has been conducting for more than 20 years. Our access to hundreds of industry tables from our own databases, along with our databases of public and private company information, industry trends analysis and other resources, have been utilized fully in preparing this report.

The following types of data will be found in this report:

- Revenues-current, historical and projected
- Revenues—CAGR (compound annual growth rate)
- Employee count—current and historical
- Leading companies—profiles, financial results, and operating ratios for up to 10 top corporations per industry
- Top Companies Ranked—companies ranked in order to list top 10 by revenues, net income, employees, market capitalization, return on assets, return on equity, return on invested capital, 3-year profit growth and 3-year revenues growth
- · Benchmarks—comparison of this industry to the total for all industries
- Employment and establishment counts, current and historical
- Income and balance sheet ratios

Similar reports are available from Plunkett Research for nearly all U.S. industries, by subscription or by individual report. info@plunkettresearch.com. 713.932.0000 (USA)

Industry Description

446110 Pharmacies and Drug Stores

un san bata is Altered Sample This industry comprises establishments known as pharmacies and drug stores engaged in retailing prescription or nonprescription drugs and medicines.

Related subsectors include:

- 424210 Drugs and Druggists' Sundries Merchant Wholesalers
- 446191 Food (Health) Supplement Stores
- 454000 Nonstore Retailers

Industry Summary

NAIC	446110	
Title	Pharmacies and Drug Stores Industry (U.S.)	
Revenues (2	2016)	\$270,792,331,014
Employees	(2016)	731,400
Annual Reve	renue Growth Rate (2016)	2.78 %
CAGR*, Esti	imated (2009 through 2016)	3.17 %
Revenues (2	2024)	\$369,058,173,024
CAGR*, Esti	imated (2017 through 2024)	3.94 %

* Compound Annual Growth Rate

Top U.S. Companies Operating Within This Industy Include:

Company	Revenues (Whole Numbers) 2016 or latest year available *
CVS Health Corporation	\$177,525,997,568
Walgreens Boots Alliance Inc	\$117,350,998,016
Rite Aid Corporation	\$30,736,656,384
Omnicare Inc	\$6,800,000,000
Diplomat Pharmacy Inc	\$4,410,387,968
PharMerica Corporation	\$2,091,100,032
Dougherty's Pharmacy Inc	\$42,786,000
Progressive Care Inc	\$18,318,567

*Note: "Summary" data above includes only activities and employees specific to this NAIC industry code, and only activities and employees within the U.S. "Leading Companies" data includes top companies headquartered in the U.S. that are designated with this NAIC as a primary industry code. Consequently, the total revenues of these Leading Companies may be significantly higher than the revenues assigned to the Industry Summary. In many industries, leading U.S.-based firms generate a significant amount of revenues outside the U.S. or outside of their primary industry code. Likewise, a significant number of their employees may be offshore and therefore not counted here. This will be especially true in manufacturing-based industries, such as electronics and apparel. CAGR and forecasted revenues are computed based on nominal GDP growth rate forecasts as published by the International Monetary Fund (IMF), as adjusted by Plunkett Research for this specific industry, based on our overall understanding of industry trends.





Employees (Whole Number)

Employment and Establishments

(Where Available)

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

Industry Population Analyzed, U.S.

	2010	2011	2012	2013	2014	2015	2016
Firms	18,727	18,988	18,852	19,031	19,267	19,460	20,167
Establishments (all major business units)	42,872	44,520	43,343	43,459	43,742	44,289	45,899
Employees	715,100	702,800	703,600	715,300	714,100	716,100	742,141
Growth Rate, Employees	-1.54 %	-1.72 %	0.11 %	1.66 %	-0.17 %	0.28 %	3.64 %
50,000 45,000 35,000 30,000 25,000 20,000 15,000 5,000	Population		S I I	irms	s (all major busi	ness units)	

Average Annual U.S. Sales (Whole Number)

Year	Per Firm	Per Establishment (all major business units)
2010	\$11,897,367	\$5,196,912
2011	\$12,189,593	\$5,198,922
2012	\$12,382,824	\$5,385,899
2013	\$12,491,829	\$5,470,259
2014	\$13,065,241	\$5,754,835
2015	\$13,539,181	\$5,948,866
2016	\$13,427,276	\$5,899,697

Average Annual Sales (Whole Number)



Annual Sales Per U.S. Employee (Whole Number)

Year	CPer Employee	
2010		\$311,568
2011		\$329,334
2012		\$331,781
2013	$\sim \circ$	\$332,353
2014		\$352,511
2015		\$367,921
2016	10°	\$364,880



Industry Financial Data, U.S. Introduction

This section of this report provides estimates and forecasts of revenues, employees and other vital statistics for an industry sector, based on NAIC industry codes.

The historical and projected total <u>revenues</u> stated for an industry are for U.S. business operations (but not foreign subsidiaries of U.S.-based companies). This report used Plunkett Research algorithms and analysis to estimate and forecast revenues, both historical and for the future. Factors used include GDP growth, growth trends within the specific industry, government agency reports, the latest reported results of publicly-held companies, and industry analysis.

In addition, <u>comparisons</u> are provided between the industry sector for total companies and for publicly-held companies that have the same NAIC code as their **primary** industry code.

Publicly-held company revenues: You may see much higher total revenues for the public companies as a group than for the primary industry sector itself. This is due to the fact that many companies' financial results include revenues from other industries. (That is, their revenues reflect operations in the primary sector, plus operations in other sectors.) Also, public companies' results may include revenues generated outside of the U.S., in addition to U.S. revenues.

Publicly-held companies' average operating metrics: This section provides average income statement, balance sheet and cash flow items, for several years, for publicly-held, U.S.-based companies. It includes companies that have reported at least \$200,000 in revenues during recent years. (We have used this criteria in order to better present benchmark data on companies with actual operations, while eliminating "development" companies, "blind pools" and emerging firms with insignificant revenues but high costs.)

Notes:

1) <u>Publicly-held corporate data</u>: Data availability will vary according to the reporting methods and reporting consistency of the companies involved. While publicly held companies are required by regulatory authorities to file financial reports on a continual basis, many companies fail to meet their reporting obligations in a timely manner due to various circumstances, including financial difficulties or disagreements with their auditors.

2) <u>Industry Codes</u>: NAIC codes (2012 North American Industry Classification codes) are used as a method of categorizing and organizing data for this report. For additional information regarding NAIC codes, see <u>http://www.census.gov/eos/www/naics/</u>.

3) <u>Scope of Details Provided</u>: Certain data, such as number of establishments within an industry, or line-item details on expenses for an entire industrial sector, rely heavily on U.S. government agency data. The more the industry is narrowed to a small niche, the less likely it becomes that line-items will be available. Complete details are most often available for higher level NAIC codes, such as 220000 Utilities, than for niche codes, such as 22232 Electric Bulk Power Transmission. Where we believe it will best serve the end user, we have used data from the nearest related NAIC. In such cases, we have noted the NAICs covered.

Revenues, Historical and Projected

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

Revenues - Historical (Millions of \$)

	2009	2010	2011	2012	2013	2014	2015	2016
Revenues	\$217,630	\$222,802	\$231,456	\$233,441	\$237,732	\$251,728	\$263,468	\$270,792
Growth Rate, Revenues	3.13 %	2.38 %	3.88 %	0.86 %	1.84 %	5.89 %	4.66 %	2.78 %

Revenues - Projected (Millions of \$)

2017	2018	2019	2020	2021	2022	2023	2024
\$281,518	\$293,700	\$305,687	\$317,637	\$329,766	\$341,758	\$355,273	\$369,058
3.96 %	4.33 %	4.08 %	3.91 %	3.82 %	3.64 %	3.95 %	3.88 %
	\$281,518	\$281,518 \$293,700	\$281,518 \$293,700 \$305,687	\$281,518 \$293,700 \$305,687 \$317,637	\$281,518 \$293,700 \$305,687 \$317,637 \$329,766	\$281,518 \$293,700 \$305,687 \$317,637 \$329,766 \$341,758	\$281,518 \$293,700 \$305,687 \$317,637 \$329,766 \$341,758 \$355,273



Average Annual Operating Ratio Estimates

Calculated on income tax filings for latest 6-year period that has been released by the Internal Revenue Service. If data is not available from IRS for this specific industry sector, then calculations are made using data for the nearest related industry code.

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

(Data is based on the nearest related industry, 446.)

Revenues (%)

	This Industry	All Industries
Total Revenues	100 %	100 %
Non-operating Receipts as % of total revenues:		
Rents	0.05 %	0.51 %
Interest	0.03 %	4.60 %
Royalties	0.04 %	0.65 %
Net Capital Gain (long-term and short-term)	0.06 %	0.57 %
Net Gain on Noncapital Assets	0.04 %	0.32 %
Dividends	0.02 %	0.53 %
Other Income	1.59 %	4.26 %
Expenses as a % of Total Revenues	This Industry	All Industries
Cost of Goods Sold	69.90 %	55.93 %
Officers Compensation	1.01 %	1.64 %
Other Salaries and Wages	9.38 %	9.55 %
Pensions, Profit Sharing and Stock Plans	0.27 %	0.61 %
Other Employee Benefits and Health Plans	0.72 %	1.25 %
Taxes Paid, General	1.21 %	1.87 %
Repairs	0.34 %	0.65 %
Bad Debts	0.17 %	0.93 %
Rent, Leases	2.87 %	1.72 %
Interest	0.66 %	3.13 %
Charitable Contributions	0.02 %	0.06 %
Advertising	0.83 %	0.95 %
Net Loss on Investments	0.03 %	0.24 %
	0.03 %	0.24 %
Net Loss on Investments		

Profits and Income Taxes as a % of Total Revenues

	This Industry	All Industries
EBIT (Operating Earnings Before Interest and Taxes)	5.98 %	10.96 %
EBITDA (Operating Earnings Before Interest, Taxes, Depreciation & Amortization)	7.39 %	14.42 %
Net Income Before Income Taxes	4.12 %	6.10 %
Income Taxes Paid	1.18 %	1.38 %
Net Income After Tax	2.94 %	4.72 %





Benchmarks

Multiple benchmarking data sets are provided in this section of the report.

I. The first two pages in this section enable you to:

- 1) Compare this industry's metrics to all industries, both in dollar amounts and as a percentage
- 2) Compare this industry to the total results of publicly-held, U.S.-based companies with the same primary NAIC code as this industry

II. The next portion of this section is comprised of a time series containing average operating results and financial data for publicly-held, U.S.-based firms in this industry. The data includes:

- 1) Six-year time series of Income Statement averages
- 2) Six-year time series of Balance Sheet averages
- 3) Six-year time series of Cash Flow statement averages

This Industry Compared to All Industries

(Latest year available 2016)

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

Revenues (Millions of \$)

	NAIC 44611 All Companies *	All Industries	This Industry as a Percentage of All Industries	Publicly-Held, U.S. Based Companies with a Primary NAIC Industry Code of 44611 *	All Publicly-Held U.S. Based Companies in All Industries	This Industry as a Percentage of All Publicly-Held U.S. based Companies
Total Revenues	\$270,792	\$33,688,073	0.80 %	\$288,698	\$14,608,321	1.98 %

***Note**: The revenues shown for All <u>Publicly-Held</u> Companies may exceed that shown for All Companies. This is due to the following factors. 1) The All Companies column represents this sector's U.S. revenues only. 2) The All Publicly-Held Companies column represents total, global revenues. In many industries, publicly-held firms in total generate a significant amount of their revenues outside the U.S. 3) Likewise, a significant portion of their revenues may be generated in various, secondary industry sectors outside of the specific NAIC code discussed in this report.

Revenues (Millions of \$), This Industry as a Percent of All Industries



Profits and Income Taxes (Millions of \$)

	NAIC 44611 *	All Industries *	This Industry as a Percentage of All Industries *	Publicly-Held U.S. Based Companies in NAIC 44611	All Publicly-Held U.S. Based Companies in All Industries	This Industry as a Percentage of All Publicly-Held U.S. based Companies
EBITDA (Operating Earnings Before Interest, Taxes, Depreciation & Amortization)	\$20,012	\$4,856,580	0.49 %	\$21,335	\$2,033,249	1.05 %
Net Income Before Income Taxes	\$11,157	\$2,056,475	0.65 %	\$14,125	\$1,385,983	1.02 %
Income Taxes Paid	\$3,195	\$465,907	0.82 %	\$4,445	\$379,847	1.17 %
Net Income After Tax	\$7,961	\$1,590,568	0.60 %	\$9,705	\$999,288	0.97 %

Net Income After Tax (Millions of \$), This Industry as a Percent of All Industries



Revenues are estimates. Revenues, profits and income taxes for Publicly-Held companies represent the total for U.S.-based firms that Plunkett Research categorizes as having a primary industry code within this sector. The Plunkett Research database includes approximately 7,000 active, U.S.-based publicly-traded firms.

* Profits, income taxes and EBITDA marked * (asterisk) represent estimates and forecasts based on Average Annual Operating Ratio Estimates. See the table with that name for additional information.

You may see higher total revenues for the Publicly-Held Companies group than for the All Companies group. This is due to the fact that many companies' financial results include revenues from other industry sectors. That is, their revenues reflect operations in the primary industry, plus operations in other industries. In addition, public companies' revenues often include both U.S. and non-U.S. revenues.



Companies Used in Creating This Study

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

(Data are in whole numbers)

Company	Symbol	Employees	Revenue 2016	Revenue 2015	City	State	Country	NAICS
CVS Health Corporation	NYS:CVS	202,000	\$177,525,997,568	\$153,289,998,336	Woonsocket	RI	United States	446110
Diplomat Pharmacy Inc	NYS:DPLO	1,080	\$4,410,387,968	\$3,366,630,912	Flint	MI	United States	446110
Dougherty's Pharmacy Inc	PINX:MYDP	130	\$42,786,000	\$40,952,000	Dallas	ΤХ	United States	446110
PharMerica Corporation	NYS:PMC	6,000	\$2,091,100,032	\$2,028,499,968	Louisville	КҮ	United States	446110
Rite Aid Corporation	NYS:RAD	90,000	\$30,736,656,384	\$26,528,376,832	Camp Hill	PA	United States	446110
Walgreens Boots Alliance Inc	NAS:WBA	251,000	\$117,350,998,016	\$103,443,996,672	Deerfield	IL	United States	446110

Industry Results, Publicly-Held Companies (U.S.) Averages

Average of Companies Reporting \$200,000 or More in Recent Revenues

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

Income Statement (Whole \$) Note: Delays in reporting may affect latest year.

\$USD, In whole numbers, except marked * or %	2011 Average of 7 Companies	2012 Average of 6 Companies	2013 Average of 6 Companies	2014 Average of 6 Companies	2015 Average of 6 Companies	2016 Average of 5 Companies
Total Revenue	29,626,834,512	37,311,911,568	37,944,749,848	40,903,891,993	48,116,409,120	66,423,027,994
Cost Of Revenue	22,754,406,594	28,975,536,907	29,170,709,743	31,779,287,235	37,843,348,179	52,981,414,144
%	76.80	77.66	76.88	77.69	78.65	79.76
Gross Profit	6,872,429,168	8,336,373,631	8,774,040,456	9,124,604,081	10,273,061,400	13,441,616,531
%	23.20	22.34	23.12	22.31	21.35	20.24
Operating Expenses						
SGA Expense	5,360,847,378	6,495,647,367	6,699,935,311	6,915,443,373	7,798,511,965	9,988,139,296
%	18.09	17.41	17.66	16.91	16.21	15.04
R&D Expense		_		-		
%	-	-	-	-	-	-
Other Operating Expenses	(42,632,728)	2,949,332	(45,528,165)	(87,105,560)	(36,080,449)	12,784,442
%	-0.14	0.01	-0.12	-0.21	-0.07	0.02
Restructuring and Merger/Acquisition Costs	15,300,000	19,900,000	4,400,000	3,300,000	500,000	2,900,000
%	0.05	0.05	0.01	0.01	0.00	0.00
Amortization	11,000,000	12,300,000	15,400,000	20,100,000	28,600,000	33,700,000
%	0,04	0.03	0.04	0.05	0.06	0.05
Total Operating Expenses	5,333,514,650	6,518,496,699	6,658,807,145	6,831,637,813	7,762,931,516	10,003,823,738
%	18.00	17.47	17.55	16.70	16.13	15.06
Operating Income	1,538,914,474	1,817,877,044	2,115,233,204	2,292,966,565	2,510,130,235	3,437,792,565
%	5.19	4.87	5.57	5.61	5.22	5.18
Misc Other Special Charges	(473,500)	3,075,000	34,152,000	(5,359,000)	(685,000,000)	(370,000)
%	0.00	0.01	0.09	-0.01	-1.42	0.00
Interest Expense	241,439,238	219,311,202	258,641,748	201,356,835	253,757,400	511,382,339
%	0.81	0.59	0.68	0.49	0.53	0.77
Gain On Sale Of Security	-	-	-	-	-	-
0/-						

%

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(188,959,400)	205,614,667	(175,588,667)	(6,439,167)	(63,387,500)	(2,978,869)	Other Income (expense)
-0.28	0.43	-0.43	-0.02	-0.17	-0.01	%
2,824,903,736	2,406,946,925	1,918,521,177	1,908,432,844	1,557,063,469	1,362,772,137	Pre-Tax Income
4.25	5.00	4.69	5.03	4.17	4.60	%
889,086,787	464,672,141	762,318,323	715,280,656	614,210,979	552,290,591	Income Taxes
1.34	0.97	1.86	1.89	1.65	1.86	%
1,944,617,011	1,946,274,864	1,156,202,876	1,193,152,145	942,852,488	810,481,511	Net Income from Continuous Operations
2.93	4.04	2.83	3.14	2.53	2.74	%
1,941,067,624	1,937,775,531	1,133,830,957	1,196,144,479	940,338,167	805,275,502	Net Income for Common Stockholders
2.92	4.03	2.77	3.15	2.52	2.72	%
	U					Earnings per Share
2.01	2.07	1.10	1.22	0.93	0.94	Basic Earnings per Share
2.00	2.04	1.09	1.21	0.93	0.93	Diluted Earnings per Share
		2	• . 0			Weighted Average Shares
655,428,573	540,952,243	520,754,770	525,744,087	519,886,844	537,662,118	Basic Average Shares
662,333,527	552,323,844	534,122,081	528,856,515	522,358,517	540,749,657	Diluted Average Shares
1.05	0.92	0.79	0.68	0.53	0.42	Common Dividend
						Other
961,951,413	722,323,333	616,590,343	601,002,845	565,777,825	456,357,702	Depreciation And Amortization
-	-	-	-		-	Promotion And Advertising
-	_	_	-	Χ -	2	Research And Development
_	20,000	13,000	-	_	0	Salaries And Wages
4,266,984,642	3,233,568,065	2,736,468,368	2,691,130,144	2,320,267,349	1,992,829,290	EBITDA

% = Percentage of Total Revenues

Other Costs and EBITDA (Whole Number \$)



Balance Sheet (Whole \$)

\$USD, In whole numbers, except marked * or %	2011 Average of 6 Companies	2012 Average of 6 Companies	2013 Average of 6 Companies	2014 Average of 6 Companies	2015 Average of 6 Companies	2016 Average of 5 Companies
Assets						
Current Assets						
Cash	88,874	256,000	236,000	59,000	69,000	-
Cash And Cash Equivalents	512,962,302	474,473,499	1,059,666,156	887,453,677	937,611,344	2,663,164,723
Short-Term Investments	5,000,000	5,000,000	88,000,000	34,000,000	88,000,000	87,000,000
Total Cash	518,051,176	479,729,499	1,147,902,156	921,512,677	1,025,680,344	2,750,164,723
Receivables	1,624,282,477	1,656,101,171	2,100,663,817	2,368,283,159	3,364,292,489	4,108,135,098
Inventory	3,563,401,848	3,518,665,227	3,536,739,492	3,541,447,924	4,314,446,193	5,368,630,925
Deferred Income Taxes	-	-	-		-	-
Prepaid Expenses	57,630,687	57,985,998	59,036,248	72,122,998	71,077,000	63,626,333
Other Current Assets	134,166,667	139,528,667	126,000,000	194,666,667	308,666,667	304,000,000
Total Current Assets	5,963,983,793	5,944,875,660	7,033,610,435	7,217,144,097	9,201,274,213	12,509,587,776
%	35.64	33.10	36.63	36.13	31.82	34.59
Non-Current Assets						
Gross Property, Plant & Equipment	6,003,785,833	6,389,446,564	6,775,638,828	7,206,916,757	8,239,492,027	10,363,993,368
Accumulated Depreciation	(2,322,716,662)	(2,616,316,941)	(2,988,328,792)	(3,349,767,519)	(3,721,690,069)	(4,990,901,970)
Net Property, Plant & Equipment	3,681,069,043	3,773,129,687	3,787,310,249	3,857,149,047	4,517,802,128	5,373,091,603
%	22.00	21.01	19.72	19.31	15.63	14.86
Goodwill	7,172,636,925	7,206,050,192	7,309,034,250	7,710,462,048	11,036,288,630	11,239,678,394
Intangible Assets	2,365,790,273	2,338,855,989	2,289,993,600	1,936,927,523	4,517,825,028	5,052,239,834
Other Long Term Assets	-	-	-	-	-	-
Total Non Current Assets	10,771,283,494	12,017,824,575	12,168,401,152	12,758,032,831	19,712,414,627	23,657,303,642
Total Assets	16,735,266,477	17,962,700,529	19,202,011,757	19,975,177,221	28,913,687,907	36,166,891,827
Liabilities and stockholders' equity						
Current Liabilities						
Short-Term Debt	165,255,895	411,613,413	242,646,400	408,170,200	456,737,587	575,338,750

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Accounts Payable	2,108,688,949	1,839,333,028	1,965,968,504	2,075,655,261	3,180,294,228	4,183,316,288
Deferred Revenues	17,535	-	-	-	57,685,000	0
Accrued Liabilities	0	1,503,833	431,174,987	292,833,323	696,389,168	819,646,626
Total Current Liabilities	3,760,820,135	4,221,916,519	4,542,870,121	5,137,167,625	7,121,274,676	9,365,508,307
%	45.78	46.89	45.51	49.00	40.96	41.67
Non-Current Liabilities						
Long Term Debt	2,989,201,949	3,280,938,903	3,910,326,384	3,568,576,293	7,600,089,032	10,358,475,418
Deferred Tax Liability	-	-	-	-	57,685,000	0
Minority Interest	169,000	168,000	0	37,859,667	149,858,333	135,107,333
Pensions & Other Benefits	396,000,000	-	340,000,000	416,000,000	-	-
Other Non Current Liabilities	609,962,341	760,078,328	638,934,308	686,809,333	1,081,021,488	1,282,819,770
Total Non Current Liabilities	4,454,574,761	4,782,229,780	5,438,185,508	5,345,931,720	10,266,752,339	13,111,577,182
%	54.22	53.11	54.49	51.00	59.04	58.33
Total Liabilities	8,215,395,024	9,004,146,509	9,981,055,843	10,483,099,857	17,388,027,575	22,477,085,024
Stockholders' Equity			10			
Common Stock	164,433,805	165,998,829	166,929,005	178,105,501	203,572,003	269,263,496
Additional Paid In Capital	5,610,958,286	5,793,539,005	5,929,360,571	6,111,843,020	7,727,923,860	9,499,972,333
Retained Earnings	5,578,928,076	6,217,593,213	7,037,977,863	7,772,300,660	9,220,068,559	12,335,159,190
Preferred Stock	40,412,752	34,314,000	36,419,600	0	0	0
Treasury Stock	(4,222,575,644)	(4,816,849,266)	(5,827,899,458)	(6,827,174,266)	(8,225,249,138)	(12,808,966,453)
Total Stockholders' Equity	8,519,871,794	8,958,554,108	9,220,955,832	9,492,077,431	11,525,661,665	13,689,805,914
Total Liabilities & Shareholders' Equity	16,735,266,818	17,962,700,617	19,202,011,675	19,975,177,288	28,913,689,240	36,166,890,938

% = Percentage of Total Assests or % of Total Liabilities

Cash Flow (Whole \$)

\$USD, In whole numbers, except marked * or %	2011 Average of 5 Companies	2012 Average of 5 Companies	2013 Average of 5 Companies	2014 Average of 5 Companies	2015 Average of 5 Companies	2016 Average of 5 Companies
Operating Cash Flow						
Net Income	1,406,181,702	1,298,420,355	1,430,576,974	1,387,152,962	2,337,409,024	1,944,417,024
Depreciation And Amortization	638,744,997	678,864,790	721,149,014	739,856,011	866,633,800	961,951,413
Investment/Asset Impairment	71,997,664	33,440,000	23,963,667	15,837,333	21,047,500	28,943,000
Deferred Income Taxes	72,475,000	40,450,000	24,666,667	28,851,250	(405,020,408)	(38,346,600)
Stock Based Compensation	-	-	-	-	· · · ·	-
Accounts Receivable	(201,258,400)	(5,962,800)	(517,910,574)	(279,016,200)	(402,214,600)	22,846,202
Cash From Discontinued Operating Activities	-	-	-	Plu	-	-
Change In Inventory	2,081,800	7,274,011	96,338,200	15,484,600	(69,914,387)	(261,016,800)
Change In Account Payable	331,124,000	175,371,213	251,834,000	271,166,200	590,249,974	395,326,750
Prepaid Expenses	(9,700,000)	(1,300,000)	(1,400,000)	(49,200,000)	4,200,000	(1,800,000)
Accrued Liabilities	100,200,000	189,933,333	304,766,667	428,766,667	301,966,667	118,800,000
Income Tax Payable	102,000,000	(228,000,000)	51,500,000	12,100,000	(172,850,000)	202,000,000
Other Working Capital	131,005,200	255,554,598	45,130,800	195,164,200	269,372,186	588,333,987
Other Non CashItems	102,287,798	71,256,200	45,339,600	(11,902,200)	(84,716,800)	188,007,600
Operating Cash Flow	1,986,837,611	2,291,848,624	2,213,103,045	2,554,175,578	2,954,581,246	3,795,105,648
%	2.99	3.45	3.33	3.85	4.45	5.71
Cash Flow from Investing	9					
Capital Expenditure	(658,091,387)	(771,051,198)	(722,362,200)	(739,956,002)	(839,586,222)	(854,401,389)
Acquisitions, net	(286,000,013)	(197,152,400)	(211,075,400)	(573,822,013)	(3,187,977,838)	(491,480,211)
Purchase Of Investments	(1,331,333)	(1,342,166,645)	(173,500,000)	(237,666,667)	(158,000,000)	(1,212,500,000)
Sales/Maturities of Investments	29,947,667	11,465,000	60,773,333	43,208,000	102,831,333	50,391,000
Net Other Investing Changes	77,802,400	131,565,800	140,006,200	164,028,800	280,993,600	90,020,200
Cash Flow from Investing	(832,484,760)	(1,608,063,534)	(850,259,411)	(1,272,801,600)	(3,741,071,648)	(1,713,305,022)
%	-1.25	-2.42	-1.28	-1.92	-5.63	-2.58

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FIOW						
Issuance Of Debt	481,574,813	1,265,321,264	2,004,252,595	821,500,016	7,090,573,216	2,267,020,026
Repayment Of Debt	(642,446,397)	(516,133,198)	(1,448,649,830)	(1,049,455,389)	(3,240,841,888)	(1,484,803,411)
Common Stock Repurchased	(1,676,399,979)	(1,381,523,484)	(1,535,733,333)	(958,986,787)	(1,253,519,587)	(1,123,260,038)
Common Stock Issued	213,000	457,000	5,773,000	55,685,667	70,968,333	3,858,667
Cash Dividends Paid	(440,333,333)	(808,000,000)	(1,068,499,968)	(1,243,500,032)	(1,480,000,000)	(1,701,500,032)
Other Financing Activities	32,384,200	16,243,000	77,739,200	58,598,600	(61,048,800)	(2,068,000)
Financing Cash Flow	(1,223,542,174)	(729,971,251)	(661,208,387)	(1,486,793,626)	874,477,624	(518,355,568)
%	-1.84	-1.10	-1.00	-2.24	1.32	-0.78
Other					\mathbf{C}	
Effect of Changes in Currency Exchange Rates	-	_	3,000,000	(6,000,000)	(69,500,000)	(63,500,000)
Net Change in Cash	(69,189,400)	(46,186,200)	702,235,174	(206,619,600)	60,187,200	1,538,045,013
Beginning Cash Position	684,692,613	615,503,187	569,316,998	1,271,552,187	1,064,932,613	1,125,119,813
End Cash Position	615,503,187	569,316,998	1,271,552,187	1,064,932,613	1,125,119,813	2,663,164,723
% = Percentage of	Total Revenues		Sa			
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Top Companies Profiled & Ranked

This section consists of multiple data sets, designed to 1) help the user understand the financial results of the top firms within a sector, and 2) compare the results of specific top firms to their peers and to industry averages.

The data sets include:

- 1) A <u>rankings page</u> (ranks for revenues, ROE, ROA, and six additional ranks)
- A <u>summary listing</u> of all U.S. companies in the Plunkett Research database that have primary NAICs for this industry sector
- 3) Financial results comparisons for top companies
 - a) this data includes income statement, balance sheet and cash flow for specific companies, latest year
 - b) It is broken down into groups of up to 5 companies each. The companies are listed in order of revenues.
 - c) The user may compare companies to each other, and to industry averages.
- 3) A profiles section (In-depth descriptions, executive listings and summary financial results)

Note: For some NAIC codes, there are fewer than 10 major companies reporting results that include this NAIC as their primary industry codes. In such cases, a lower number of companies will be ranked and profiled.

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Top Companies Ranked, U.S.

(2016 or latest year available data)

This list may include private companies in the following categories: Total Revenue, Employee Count and Net Income. Also, the list may include companies in closely related sectors.

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

Company Ranks

Approximate Market Cap 2016 (Whol	e \$ <i>)</i>	Employee Count	
. CVS Health Corporation	112,132,100,000	1. Walgreens Boots Alliance Inc	251,000
2. Walgreens Boots Alliance Inc	93,545,490,000	2. CVS Health Corporation	202,000
B. Rite Aid Corporation	8,671,506,000	3. Rite Aid Corporation	90,000
. Diplomat Pharmacy Inc	2,384,066,000	4. Omnicare Inc	12,451
PharMerica Corporation	914,962,200	5. Duane Reade Inc	7,000
. Dougherty's Pharmacy Inc	6,076,607	6. PharMerica Corporation	5,700
. Progressive Care Inc	3,385,473	7. Accredo Health Group Inc	5,000
		8. Diplomat Pharmacy Inc	1,827
		9. Dougherty's Pharmacy Inc 10. Progressive Care Inc	130 53
Total Revenue (Whole \$)		Net Income (Whole \$)	
. CVS Health Corporation	177,525,997,568	1. CVS Health Corporation	5,317,000,000
. Walgreens Boots Alliance Inc	117,350,998,016	2. Walgreens Boots Alliance Inc	4,173,000,000
Rite Aid Corporation	30,736,656,384	3. Omnicare Inc	144,527,000
. Omnicare Inc	6,800,000,000	4. Diplomat Pharmacy Inc	28,273,000
Diplomat Pharmacy Inc	4,410,387,968	5. PharMerica Corporation	21,600,000
PharMerica Corporation	2,091,100,032	6. Rite Aid Corporation	4,053,000
. Dougherty's Pharmacy Inc . Progressive Care Inc	42,786,000 18,318,567	7. Dougherty's Pharmacy Inc 8. Progressive Care Inc	(396,000) (1,219,359)
3-Year Revenue Growth (%)		3-Year Income Growth (%)	
. Diplomat Pharmacy Inc	43	1. Walgreens Boots Alliance Inc	19
. Dougherty's Pharmacy Inc	18	2. CVS Health Corporation	5
. Walgreens Boots Alliance Inc	18	3. PharMerica Corporation	5
. CVS Health Corporation	12	4. Rite Aid Corporation	(75)
. Rite Aid Corporation	9		
. PharMerica Corporation	6		
Return on Assets (%)		Return on Equity (%)	
. Walgreens Boots Alliance Inc	6	1. CVS Health Corporation	14
CVS Health Corporation		2. Walgreens Boots Alliance Inc	14
Diplomat Pharmacy Inc	3	3. Diplomat Pharmacy Inc	5
PharMerica Corporation	2 0	4. PharMerica Corporation 5. Rite Aid Corporation	4
. Rite Aid Corporation . Dougherty's Pharmacy Inc		6. Dougherty's Pharmacy Inc	
. Progressive Care Inc	(2) (11)	7. Progressive Care Inc	(5) (13)
Return on Invested Capital (%)			
. CVS Health Corporation	9		
. Walgreens Boots Alliance Inc	9		
. Diplomat Pharmacy Inc	5		
. Rite Aid Corporation	3		
. PharMerica Corporation	2		
. Dougherty's Pharmacy Inc	(1)		

Compare Top Publicly-Held Companies to Industry Average, 2016

NAIC	446110
Title	Pharmacies and Drug Stores Industry (U.S.)
	Group Number 1

Income Statement (Whole \$), % = Percent of Total Revenues

\$USD, In whole numbers,	CVS Health	Walgreens Boots	Rite Aid	Diplomat	PharMerica	Industry Average
except marked * or %	Corporation	Alliance Inc	Corporation	Pharmacy Inc	Corporation	of 5 Companies
Total Revenue	177,525,997,568	117,350,998,016	30,736,656,384	4,410,387,968	2,091,100,032	66,423,027,994
Cost Of Revenue	148,669,005,824	87,477,002,240	22,910,402,560	4,085,560,064	1,765,100,032	52,981,414,144
%	83.74	74.54	74.54	92.63	84.41	79.76
Gross Profit	28,856,999,936	29,873,999,872	7,826,254,848	324,828,000	326,000,000	13,441,616,531
%	16.26	25.46	25.46	7.37	15.59	20.24
Operating Expenses					$\mathbf{\lambda}$	
SGA Expense	18,518,999,040	23,910,000,640	7,013,345,792	277,751,008	220,600,000	9,988,139,296
%	10.43	20.37	22.82	6.30	10.55	15.04
Other Operating Expenses	0	(37,001,216)	48,423,424	0	67,000,000	15,684,442
%	0.00	-0.03	0.16	0.00	3.20	0.02
Total Operating Expenses	18,518,999,040	23,872,999,424	7,061,769,216	277,751,008	287,600,000	10,003,823,738
%	10.43	20.34	22.98	6.30	13.75	15.06
Operating Income	10,337,999,872	6,000,999,936	764,486,016	47,077,000	38,400,000	3,437,792,565
%	5.82	5.11	2.49	1.07	1.84	5.18
Misc Other Special Charges	-	-		(370,000)	-	(370,000)
%	-	-	-	-0.01	-	0.00
Interest Expense	1,078,000,000		449,574,016	6,573,000	-	511,382,339
%	0.61	X	1.46	0.15	-	0.77
Gain On Sale Of Security	-		-	-	-	-
%	-	~~	-	-	-	-
Other Income (expense)	(643,000,000)	(261,000,000)	(36,508,000)	(4,289,000)	0	(188,959,400)
%	-0.36	-0.22	-0.12	-0.10	0.00	-0.28
Pre-Tax Income	8,636,999,680	5,144,000,000	278,404,000	36,215,000	28,900,000	2,824,903,736
%	4.87	4.38	0.91	0.82	1.38	4.25
Income Taxes	3,316,999,936	997,000,000	112,939,000	11,195,000	7,300,000	889,086,787
%	1.87	0.85	0.37	0.25	0.35	1.34
Net Income from Continuous Operations	5,320,000,000	4,191,000,064	165,464,992	25,020,000	21,600,000	1,944,617,011
%	3.00	3.57	0.54	0.57	1.03	2.93
Net Income for Common Stockholders	5,317,000,192	4,172,999,936	165,464,992	28,273,000	21,600,000	1,941,067,624
%	3.00	3.56	0.54	0.64	1.03	2.92
Earnings per Share						
Basic Earnings per Share	4.93	3.85	0.16	0.43	0.70	2.01
Diluted Earnings per Share	4.90	3.82	0.16	0.42	0.69	2.00
Weighted Average Shares						
Basic Average Shares	1,073,000,000	1,083,100,032	1,024,377,024	65,970,396	30,695,412	655,428,573
Diluted Average Shares	1,079,000,064	1,091,100,032	1,042,361,984	68,047,720	31,157,836	662,333,527
Common Dividend	1.70	1.46	0.00	-	-	1.05
Other						
Depreciation And Amortization	2,475,000,064	1,718,000,000	509,212,000	50,045,000	57,500,000	961,951,413
Research And Development	-	-	-	-	-	-
Salaries And Wages	-	-	-	-	-	-
EBITDA	12,190,000,128					

Balance Sheet (Whole \$), % = Percent of Total Assets or Total Liabilities

\$USD, In whole numbers, except marked * or %	CVS Health Corporation	Walgreens Boots Alliance Inc	Rite Aid Corporation	Diplomat Pharmacy Inc	PharMerica Corporation	Industry Average of 5 Companies
Assets						
Current Assets						
Cash	-	-	-	-	-	-
Cash And Cash Equivalents	3,371,000,064	9,806,999,552	124,471,000	7,953,000	5,400,000	2,663,164,723
Short-Term Investments	87,000,000	-	-	-	-	87,000,000
Total Cash	3,458,000,064	9,806,999,552	124,471,000	7,953,000	5,400,000	2,750,164,723
Receivables	12,163,999,744	6,259,999,744	1,601,008,000	275,568,000	240,100,000	4,108,135,098
Inventory	14,759,999,488	8,956,000,256	2,697,103,872	215,351,008	214,700,000	5,368,630,925
Deferred Income Taxes	-	-	0	14,703,000	35,700,000	16,801,000
Prepaid Expenses	-	-	128,144,000	6,235,000	56,500,000	63,626,333
Other Current Assets	660,000,000	860,000,000	0	0	0	304,000,000
Total Current Assets	31,042,000,896	25,883,000,832	4,550,727,168	519,809,984	552,400,000	12,509,587,776
%	32.86	35.61	40.35	46.92	42.51	34.59
Non-Current Assets						
Gross Property, Plant & Equipment	22,801,999,872	22,934,999,040	5,800,764,928	31,303,000	250,900,000	10,363,993,368
Accumulated Depreciation	(12,627,000,320)	(8,600,000,512)	(3,551,478,016)	(10,931,000)	(165,100,000)	(4,990,901,970)
Net Property, Plant & Equipment	10,174,999,552	14,334,999,552	2,249,286,912	20,372,000	85,800,000	5,373,091,603
%	10.77	19.72	19.95	1.84	6.60	14.86
Goodwill	38,249,000,960	15,527,000,064	1,713,474,944	316,616,000	392,300,000	11,239,678,394
Intangible Assets	13,511,000,064	10,302,000,128	1,010,489,984	250,108,992	187,600,000	5,052,239,834
Total Non Current Assets	63,419,998,208	46,805,000,192	6,726,282,752	588,137,024	747,100,032	23,657,303,642
Total Assets	94,462,001,152	72,688,001,024	11,277,009,920	1,107,947,008	1,299,500,032	36,166,891,827
Liabilities and stockholders' equity						
Current Liabilities		~ 0				
Short-Term Debt	1,916,000,000	323,000,000	-	46,755,000	15,600,000	575,338,750
Accounts Payable	7,945,999,872	11,000,000,512	1,542,797,056	320,684,000	107,100,000	4,183,316,288
Deferred Revenues	-	-	0	-	-	C
Accrued Liabilities	6,936,999,936	1,398,000,000	1,427,250,048	5,674,000	59,600,000	1,965,504,797
Total Current Liabilities	26,250,000,384	17,013,000,192	2,996,894,976	385,345,984	182,300,000	9,365,508,307
%	45.55	39.74	28.02	77.92	24.14	41.67
Long Term Debt	25,614,999,552	18,705,000,448	6,914,393,088	100,184,000	457,800,000	10,358,475,418
Deferred Tax Liability	4,214,000,128	2,644,000,000	-	8,693,000	26,500,000	1,723,298,282
Pensions & Other Benefits	-	-	-	-	-	
Minority Interest	4,000,000	401,000,000	-	322,000	-	135,107,333
Other Non Current Liabilities	1,548,999,936	4,044,999,936	731,398,976	0	88,700,000	1,282,819,770
Total Non Current Liabilities	31,381,999,616	25,795,000,320	7,698,686,976	109,199,000	573,000,000	13,111,577,182
%	54.45	60.26	71.98	22.08	75.86	58.33
Total Liabilities	57,631,997,952	42,808,000,512	10,695,581,696	494,544,992	755,299,968	22,477,085,024
Common Stock	17,000,000	12,000,000	1,047,753,984	-	300,000	269,263,496
Additional Paid In Capital	31,618,000,896	10,110,999,552	4,822,665,216	537,096,000	411,100,000	9,499,972,333
Retained Earnings	38,983,000,064	27,683,999,744	(5,241,209,856)	76,306,000	173,700,000	12,335,159,190
Preferred Stock	0	0	-	0	0	(
Treasury Stock	(33,451,999,232)	(4,934,000,128)	0	0	(40,900,000)	(12,808,966,453)
Treasury Stock						
Total Stockholders' Equity	36,829,999,104	29,880,000,512	581,427,968	613,401,984	544,200,000	13,689,805,914

Cash Flow (Whole \$), % = Percent of Total Revenues

\$USD, In whole numbers, except marked * or %	CVS Health Corporation	Walgreens Boots Alliance Inc	Rite Aid Corporation	Diplomat Pharmacy Inc	PharMerica Corporation	Industry Average of 5 Companies
Operating Cash Flow						
Net Income	5,319,000,064	4,191,000,064	165,464,992	25,020,000	21,600,000	1,944,417,024
Investment/Asset Impairment	-	-	48,423,000	9,463,000	-	28,943,000
Deferred Income Taxes	153,000,000	(442,000,000)	79,488,000	8,779,000	9,000,000	(38,346,600)
Depreciation And Amortization	2,475,000,064	1,718,000,000	509,212,000	50,045,000	57,500,000	961,951,413
Cash From Discontinued Operating Activities	-	-	-	-	-	-
Stock Based Compensation	-	-	-	-	-	-
Accounts Receivable	(243,000,000)	115,000,000	291,659,008	(15,128,000)	(34,300,000)	22,846,202
Change In Inventory	(742,000,000)	(644,000,000)	181,958,000	(44,342,000)	(56,700,000)	(261,016,800)
Change In Account Payable	-	1,572,000,000	(21,187,000)	(5,906,000)	36,400,000	395,326,750
Prepaid Expenses	-	-	-	-	(1,800,000)	(1,800,000)
Accrued Liabilities	59,000,000	313,000,000	-	0	(15,600,000)	118,800,000
Income Tax Payable	-	202,000,000	-		-	202,000,000
Other Working Capital	1,256,999,936	1,682,000,000	132,079,000	(65,009,000)	(64,400,000)	588,333,987
Other Non CashItems	222,000,000	631,000,000	63,487,000	16,051,000	7,500,000	188,007,600
Operating Cash Flow	10,069,000,192	7,847,000,064	997,401,984	31,326,000	30,800,000	3,795,105,648
%	5.67	6.69	3.24	0.71	1.47	5.71
Cash Flow from Investing						
Capital Expenditure	(2,224,000,000)	(1,324,999,936)	(669,995,008)	(18,812,000)	(34,200,000)	(854,401,389)
Acquisitions, Net	(539,000,000)	(52,000,000)	(1,741,645,056)	(67,156,000)	(57,600,000)	(491,480,211)
Purchase Of Investments	(65,000,000)	(2,360,000,000)	-	-	-	(1,212,500,000)
Sales/Maturities of Investments	91,000,000	X-(9,782,000	-	-	50,391,000
Net Other Investing Changes	230,000,000	220,000,000	0	1,000	100,000	90,020,200
Cash Flow from Investing	(2,470,000,128)	(3,516,999,936)	(2,401,858,048)	(85,967,000)	(91,700,000)	(1,713,305,022)
%	-1.39	-3.00	-7.81	-1.95	-4.39	-2.58
Financing Cash Flow		V				
Issuance Of Debt	3,455,000,064	5,991,000,064	1,800,000,000	0	89,100,000	2,267,020,026
Repayment Of Debt	(5,943,000,064)	(791,000,000)	(672,716,992)	(6,000,000)	(11,300,000)	(1,484,803,411)
Common Stock Issued	<u> </u>	-	11,376,000	0	200,000	3,858,667
Common Stock Repurchased	(4,461,000,192)	(1,152,000,000)	0	0	(3,300,000)	(1,123,260,038)
Other Financing Activities	2,000,000	92,000,000	(100,631,000)	(2,709,000)	(1,000,000)	(2,068,000)
Financing Cash Flow	(6,688,999,936)	2,606,000,128	1,413,027,968	34,994,000	43,200,000	(518,355,568)
Cash Dividends Paid	(1,840,000,000)	(1,563,000,064)	-	-	-	(1,701,500,032)
%	-3.77	2.22	4.60	0.79	2.07	-0.78
Effect of Changes in Currency Exch Rates	2,000,000	(129,000,000)	-	-	-	(63,500,000)
Net Change in Cash	912,000,000	6,807,000,064	8,572,000	(19,647,000)	(17,700,000)	1,538,045,013
Beginning Cash Position	2,459,000,064	3,000,000,000	115,899,000	27,600,000	23,100,000	1,125,119,813
End Cash Position	3,371,000,064	9,806,999,552	124,471,000	7,953,000	5,400,000	2,663,164,723
Operating Cash Flow	10,069,000,192	7,847,000,064	997,401,984	31,326,000	30,800,000	3,795,105,648
Free Cash Flow	7,845,000,192	6,521,999,872	327,407,008	12,514,000	(3,400,000)	2,940,704,214

Top Companies, Profiles and Financials

C	446110
Title	Pharmacies and Drug Stores Industry (U.S.)

Top Companies Include:

Rank	Company	Ticker	ExchangelD	Revenues (Whole Numbers) 2016 or latest year available
1	CVS Health Corporation	CVS	NYS	\$177,525,997,568
2	Walgreens Boots Alliance Inc	WBA	NAS	\$117,350,998,016
3	Rite Aid Corporation	RAD	NYS	\$30,736,656,384
4	Omnicare Inc	Subsidiary		\$6,800,000,000
5	Diplomat Pharmacy Inc	DPLO	NYS	\$4,410,387,968
6	PharMerica Corporation	РМС	NYS	\$2,091,100,032
7	Dougherty's Pharmacy Inc	MYDP	PINX	\$42,786,000
8	Progressive Care Inc	RXMD	PINX	\$18,318,567



Company Profile

CVS HEALTH CORPORATION (CVSHEALTH.COM)

Ticker: CVS Exchange: NYS Year Established: Employees: 202,000 Fiscal Year Ends in December Phone: 401 765-1500 Fax: 401 762-2137 Address: One CVS Drive Woonsocket, RI 02895 United States

pharmacy stores, LTC pharmacy operations and retail healthcare clinics. The retail stores are located in 49 states, the District of Columbia, Puerto

Rico and Brazil operating under the CVS Pharmacy, CVS, Longs Drugs,

names. The pharmacy services segment provides a full range of

processing and health management programs. Through subsidiary

drug benefits to eligible beneficiaries under Medicare Part D. The

SilverScript Insurance Company, the division is a national provider of

segment operates a national retail pharmacy network with 23 retail

Navarro Discount Pharmacy, CVS Pharmacy y mas and Drogaria Onofre

pharmacy benefit management services, including mail order pharmacy

services, plan design and administration, formulary management, claims

specialty pharmacy stores; 13 specialty mail order pharmacies; four mail

order dispensing services; and 84 branches with 73 ambulatory infusion

Types Of Business	1	Industry Rank for Total Revenue for Closely Related Companies				
Industry NAICS code:	446110	1. CVS Health Corporation 2. Walgreens Boots Alliance Inc	177,525,997,568			
Drug Stores Pharmacy Benefits Management Online Pharmacy Services		 Walgreen's boots Analice Inc Rite Aid Corporation Omnicare Inc Diplomat Pharmacy Inc PharMerica Corporation Dougherty's Pharmacy Inc Progressive Care Inc 	117,350,998,016 30,736,656,384 6,800,000,000 4,410,387,968 2,091,100,032 42,786,000 18,318,567			
Contacts		Description	S			
Larry Merlo David Denton David Dorman Eva Boratto Troyen Brennan William Weldon C. Brown	CEO/Director/President CFO/Executive VP Chairman of the Board/Director Chief Accounting Officer/Controller/Senior VP Chief Medical Officer/Executive VP Director Director	CVS Health Corporation is a leading prov healthcare services in the U.S. If operative retail/LTC and pharmacy services. The contrainagement and administrative services overall operations. The retail/LTC (long- over 9,709 retail stores, of which 7,980 pharmacy and 1,674 are CVS pharmacie Corporation stores. This division also inco web sites (CVS.com, Navarro.com and C	es in three segments: corporate, corporate segment provides is to support the company's term care) segment includes are stores that operated a as located within Target cludes CVS online retail pharmacy			

suites.

C. Brown Mary Schapiro Tony White Jean-Pierre Millon Nancy-Ann Deparle Richard Bracken Richard Bracken Richard Swift Alecia DeCoudreaux Anne Finucane J. Joyner Thomas Moriarty

Robert Kraft Helena Foulkes Jonathan Roberts Lisa Bisaccia Steven Gold Andrew Sussman Director Director Director Director Director Director Executive VP/Executive VP, Subsidiary Executive VP/General Counsel/Other Executive VP/General Counsel/Other Executive VP/President, Divisional Executive VP/President, Subsidiary Executive VP/President, Subsidiary Other Executive Officer/Executive VP Other Executive Officer/Executive VP Other Executive Officer/President, Subsidiary/Executive VP

Director

Director

Auditor: Ernst & Young LLP Legal Advisor: Davis Polk & Wardwell LLP

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Financials

USD, In whole numbers, xcept marked * or %	2016	2015	2014	2013	2012	2011
inancials						
Revenue	177,526,000,000	153,290,000,000	139,367,000,000	126,761,000,000	123,133,000,000	107,100,000,000
Cost of Revenue	148,669,000,000	126,762,000,000	114,000,000,000	102,978,000,000	100,627,000,000	86,539,000,000
Gross Margin %	16.26	17.31	18.20	18.76	18.28	19.20
R&D Expense	-	-	-	-	-	-
Operating Income	10,338,000,000	9,454,000,000	8,799,000,000	8,037,000,000	7,228,000,000	6,330,000,000
Operating Margin %	5.82	6.17	6.31	6.34	5.87	5.91
SGA Expense	18,519,000,000	17,074,000,000	16,568,000,000	15,746,000,000	15,278,000,000	14,231,000,000
Net Income	5,317,000,000	5,237,000,000	4,644,000,000	4,592,000,000	3,877,000,000	3,461,000,000
Earnings Per Share	4.93	4.66	3.98	3.77	3.05	2.59
Dividends	1.70	1.40	1.10	0.90	0.65	0.50
Book Value Per Share	33.88	33.76	33.42	32.66	30.63	28.88
Operating Cash Flow	10,069,000,000	8,412,000,000	8,137,000,000	5,783,000,000	6,671,000,000	5,856,000,000
Capital Expenditure	2,224,000,000	2,367,000,000	2,136,000,000	1,984,000,000	2,030,000,000	1,872,000,000
Free Cash Flow	7,845,000,000	6,045,000,000	6,001,000,000	3,799,000,000	4,641,000,000	3,984,000,000
Profitability					0.	
EBITDA	12,190,000,000	11,567,000,000	10,224,000,000	9,915,000,000	8,633,000,000	7,902,000,000
Return on Assets %	5.65	6.24	6.37	6.68	5.94	5.46
Return on Equity %	14.37	13.94	12.24	12.14	10.24	9.14
Net Margin %	3.00	3.42	3.33	3.62	3.15	3.23
Assets Turnover	1.89	1.83	1.91	1.84	1.89	1.69
Debt Equity Ratio	0.70	0.71	0.31	0.34	0.24	0.24
Brands, Divisions and	d Affiliates		Top Salari	es		

CVS.com Name Title Salary (US\$) Bonus Navarro.com Onofre.com.br (US\$) **CVS** Pharmacy CEO/President 1,630,000 Larry Merlo Longs Drugs Helena Foulkes Executive VP/President, 950,000 Navarro Discount Pharmacy Divisional CVS Pharmacy y mas Jonathan Roberts Executive VP/President, 950,000 SilverScript Insurance Company Divisional CFO/Executive VP 850,000 David Denton Thomas Moriarty Executive VP/General 750,000 Counsel/Other Executive Officer **Other Thoughts Corporate Culture**

Estimated Female Officers or Directors:4

Employee benefits include medical, dental, vision and prescription coverage; free health screenings at MinuteClinic; a 401(k); employee stock purchase plan; short- and long-term disability; employee discounts; education reimbursement; an employee assistance program; and flexible spending accounts.





Company Profile

WALGREENS BOOTS ALLIANCE INC (WWW.WALGREENS.COM)

Ticker: WBA Exchange: NAS Year Established: 1909 Employees: 251,000 Fiscal Year Ends in August **Phone:** 847 315-2500 **Fax:** 847 914-2804 Address: 108 Wilmot Road Deerfield, IL 60015 United States

Types Of Business		Industry Rank for Total Revenue for Closely Related Companies		
Industry NAICS code: 446110 Drug Stores Mail-Order Pharmacy Services Pharmacy Benefit Management Health Care Center Management Online Pharmacy Services Photo Printing Services Specialty Pharmacy Services Home Infusion Services		1. CVS Health Corporation 177,525,997,568 2. Walgreens Boots Alliance Inc 117,350,998,016 3. Rite Aid Corporation 30,736,656,384 4. Omnicare Inc 6,800,000,000 5. Diplomat Pharmacy Inc 4,410,387,968 6. PharMerica Corporation 2,091,100,032 7. Dougherty's Pharmacy Inc 42,786,000 8. Progressive Care Inc 18,318,567		
Contacts		Description		
Stefano Pessina George Fairweather James Skinner Kimberly Scardino Alexander Gourlay Ornella Barra Janice Babiak Dominic Murphy Leonard Schaeffer William Foote David Brailer Ginger Graham John Lederer Nancy Schlichting Jose Almeida Ken Murphy Auditor: Deloitte & Touche L Legal Advisor:	CEO/Director/Vice Chairman of the Board CFO/Executive VP Chairman of the Board/Director Chief Accounting Officer/Other Corporate Officer/Senior VP Co-COO Co-COO Director Director Director Director Director Director Executive VP/Other Executive Officer/President, Divisional	Walgreens Boots Alliance, Inc. is a global pharmacy-led health and wellbeing enterprise, with more than 13,100 stores worldwide. The company's global pharmaceutical wholesale and distribution network is comprised of more than 300 distribution centers delivering to over 230,000 pharmacies, doctors, health centers and hospitals on an annual basis. The firm operates through three business segments: retail pharmacy USA, retail pharmacy international and pharmaceutical wholesale. Retail pharmacy USA oversees pharmacy-led health and beauty retail. businesses in 50 states, the District of Columbia, Puerto Rico and the U.S. Virgin Islands. It operates more than 8,100 retail stores, and fill approximately 740 million prescriptions (including immunizations) annually. The retail pharmacy international segment oversees pharmacy-led health & beauty retail businesses in eight countries. It operates more than 4,600 retail stores located in the U.K., Thailand, Norway, Ireland, The Netherlands, Mexico and Chile. web sites bots.com and Walgreens.com average 20 million and 58 million visits monthly. The pharmaceutical wholesale segment operates primarily under the Alliance Healthcare brand, and supplies medicines and other healthcare products to more than 110,000 pharmacies, doctors, health centers and hospitals from 288 distribution centers in 11 countries, primarily located in Europe. Walgreens' portfolio of retail and business global brands include Walgreens, Duane Reade, Boots and Alliance Healthcare, as well as global health & beauty product brands such as No7, Botanics, Liz Earl and Soap & Glory. In June 2017, the firm canceled its deal to buy Rite Aid after a long-term struggle with trying to obtain necessary regulatory approvals, and replaced it with a new deal, purchasing only 1,932 stores, about 40% of Rite Aid's chain.		

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Financials

USD, In whole numbers, except marked * or %	2016	2015	2014	2013	2012	2011
Financials						
Revenue	117,351,000,000	103,444,000,000	76,392,000,000	72,217,000,000	71,633,000,000	72,184,000,000
Cost of Revenue	87,477,000,000	76,520,000,000	54,823,000,000	51,098,000,000	51,291,000,000	51,692,000,000
Gross Margin %	25.46	26.03	28.23	29.24	28.40	28.39
R&D Expense	-	-	-	-	-	-
Operating Income	6,001,000,000	4,668,000,000	4,194,000,000	3,940,000,000	3,464,000,000	4,365,000,000
Operating Margin %	5.11	4.51	5.49	5.46	4.84	6.05
SGA Expense	23,910,000,000	22,571,000,000	17,992,000,000	17,543,000,000	16,878,000,000	16,561,000,000
Net Income	4,173,000,000	4,220,000,000	1,932,000,000	2,450,000,000	2,127,000,000	2,714,000,000
Earnings Per Share	3.85	4.05	2.03	2.59	2.43	2.97
Dividends	1.46	1.37	1.28	1.14	0.95	0.75
Book Value Per Share	27.68	28.61	21.82	21.07	19.45	16.80
Operating Cash Flow	7,847,000,000	5,664,000,000	3,893,000,000	4,301,000,000	4,431,000,000	3,643,000,000
Capital Expenditure	1,325,000,000	1,251,000,000	1,106,000,000	1,212,000,000	1,550,000,000	1,213,000,000
Free Cash Flow	6,522,000,000	4,413,000,000	2,787,000,000	3,089,000,000	2,881,000,000	2,430,000,000
Profitability						
EBITDA	7,719,000,000	6,410,000,000	5,029,000,000	5,223,000,000	4,630,000,000	5,451,000,000
Return on Assets %	5.90	7.97	5.32	7.11	6.98	10.10
Return on Equity %	13.74	16.45	9.68	13.00	12.86	18.56
Net Margin %	3.56	4.08	2.53	3.39	2.97	3.76
Assets Turnover	1.66	1.95	2.10	2.09	2.35	2.69
Debt Equity Ratio	0.63	0.43	0.18	0.23	0.22	0.16
Brands, Divisions and	Top Salarie	s				

٠ boots.com Name Title Salary (US\$) Bonus (US\$) Walgreens.com Alliance Healthcare Walgreens CFO/Executive VP 977,118 Geo Duane Reade Fairweather Ornella Barra Alexander Boots Co-CFO 946,897 No7 Co-CFO 937,076 Soap & Glory Gourlay James Skinner Chairman of the Board Stefano Pessina CEO/Vice Chairman of the -Board **Other Thoughts Corporate Culture** Estimated Female Officers or Directors:7

The company offers employees medical, prescription and dental coverage; life and accident insurance; profit sharing and stock purchase plans; employee discounts; and a flexible spending account.

Data includes estimates and forecasts. See "Data Description and Sources" section for details.

Sampl




RITE AID CORPORATION (WWW.RITEAID.COM)

Ticker: RAD Exchange: NYS Year Established: 1968 Employees: 90,000 Fiscal Year Ends in February Phone: 717 761-2633 Fax: 717 975-5905 Address: 30 Hunter Lane Camp Hill, PA 17011 United States

Types Of Business		Industry Rank for Total Revenue for Closely Related Companies		
Industry NAICS code: 4	446110	 CVS Health Corporation Walgreens Boots Alliance Inc Rite Aid Corporation Omnicare Inc Diplomat Pharmacy Inc PharMerica Corporation Dougherty's Pharmacy Inc Progressive Care Inc 	177,525,997,568 117,350,998,016 30,736,556,384 6,800,000,000 4,410,387,968 2,091,100,032 42,786,000 18,318,567	
Contacts		Description	0	
John Standley Darren Karst Kermit Crawford Joseph Anderson Bruce Bodaken Frank Savage Marcy Syms Michael Regan Myrtle Potter David Jessick Kevin Lofton Anthony Montini David Abelman Bryan Everett Jocelyn Konrad Douglas Donley	CEO/Director/Chairman of the Board CFO/Chief Administrative Officer/Senior Executive VP COO/President Director Director Director Director Director Director Director Director Executive VP, Divisional Executive VP, Divisional Executive VP, Divisional Executive VP, Divisional Executive VP, Divisional Executive VP, Divisional	Rite Aid Corporation is a U.Sbased retail operates over 4,536 drug stores in 31 sta Aid stores primarily markets prescription of approximately 68.3% of its revenues. Ott which accounts for the remaining 31.7% of non-prescription medications, health and items, cosmetics, household items, bever greeting cards and seasonal merchandise. products, the firm offers an automated re ongoing prescriptions; and it also makes p phone calls. Custorners can order prescrip company's e-commerce site Riteaid.com. approximately 12,600 square feet. Its larg western U.S. Rite Aid offers approximately Rite Aid private brand. The company mair GNC, which enables Rite Aid to sell GNC t products. Rite Aid operates more than 2,3 Aid-stores. Approximately 63% of Rite Aid 56% include a drive-through pharmacy, a within-Rite Aid-store. A majority of stores	tes and Washington, D.C. Rite Irugs, which account for her marketed merchandise, of revenues, includes beauty aids, personal care ages, convenience foods, . In addition to its marketed fill option for customers with orescription refill reminder tion refills through the The firm's average store size is ger stores are located in the y 3,000 products under the htains a strategic alliance with oranded and co-branded 800 GNC store-within-Rite J's stores are freestanding, ind 52% include a GNC store-	

Auditor: Deloitte & Touche LLP Legal Advisor: Skadden, Arps, Slate, Meagher & Flom Aid-stores. Approximately 63% of Rite Aid's stores are freestanding, 56% include a drive-through pharmacy, and 52% include a GNC storewithin-Rite Aid-store. A majority of stores also include one-hour photo shops. In June 2017, Walgreens canceled its deal to buy Rite Aid after a long-term struggle concerning regulatory approvals, and replaced it with a new deal, purchasing 1,932 stores, and leaving Rite Aid with a remaining chain of 2,600 locations.

			remaining the			
Financials						
\$USD, In whole numbers,						
except marked * or %	2017	2016	2015	2014	2013	2012
Financials						
Revenue	32,845,070,000	30,736,660,000	26,528,380,000	25,526,410,000	25,392,260,000	26,121,220,000
Cost of Revenue	25,071,010,000	22,910,400,000	18,951,650,000	18,202,680,000	18,073,990,000	19,327,890,000
Gross Margin %	23.67	25.46	28.56	28.69	28.82	26.01
R&D Expense	-	-	-	-	-	-
Operating Income	531,706,000	764,486,000	839,145,000	721,268,000	646,652,000	161,871,000
Operating Margin %	1.62	2.49	3.16	2.83	2.55	0.62
SGA Expense	7,242,359,000	7,013,346,000	6,695,642,000	6,561,162,000	6,600,765,000	6,531,411,000
Net Income	4,053,000	165,465,000	2,109,173,000	249,414,000	118,105,000	(368,571,000)
Earnings Per Share	0.00	0.16	2.17	0.23	0.12	-0.43
Dividends	0.00	0.00	0.00	0.00	0.00	0.00
Book Value Per Share	-	0.59	0.41	-1.94	-2.59	-3.05
Operating Cash Flow	225,863,000	997,402,000	648,959,000	702,046,000	819,588,000	266,537,000
Capital Expenditure	481,111,000	669,995,000	539,386,000	421,223,000	382,980,000	250,137,000
Free Cash Flow	(255,248,000)	327,407,000	109,573,000	280,823,000	436,608,000	16,400,000
Profitability						
EBITDA	1,048,667,000	1,237,190,000	1,241,060,000	1,078,550,000	937,037,000	577,580,000
Return on Assets %	0.04	1.64	26.68	3.07	1.49	-5.07
Return on Equity %	0.68	51.83	-	-	-	-
Net Margin %	0.01	0.54	7.95	0.84	0.42	-1.45
Assets Turnover	2.87	3.05	3.36	3.64	3.52	3.50
Debt Equity Ratio	11.90	11.98	97.18	-	-	-

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Brands, Divisions and Affiliates	Top Salaries					
Riteaid.com Rite Aid GNC	Name	Title	Salary (US\$)	Bonus (US\$)		
	John Standley Kenneth Martindale	CEO CEO, Divisional/President, Divisional	1,184,500 927,000	-		
	Darren Karst	CFO/Chief Administrative Officer/Senior Executive VP	809,751	-		
	Anthony Montini	Executive VP, Divisional	471,500	-		
	Bryan Everett	Executive VP, Divisional	461,250	-		
Other Thoughts	Corporate Cu	Ilture				

Estimated Female Officers or Directors:3

entre de la composition de la The company offers its employees health, dental, vision and prescription plans; vision discount plan; basic and supplemental life and AD&D insurances; flexible spending accounts; bereavement leave; employee



35,000,000,000



OMNICARE INC (WWW.OMNICARE.COM)

Ticker: Subsidiary Exchange: Employees: 12,451 Fiscal Year Ends in 12/31				Fax: Addre		2600 Fourth St., 900 Omn 202 United States	icare Ctr.,	
Types Of Business					dustry Ran panies	nk for Total Reven	ue for Closely R	elated
Industry NAICS code: 4461	10				6 Health Co	rporation	1	.77,525,997,568
Parent Company: CVS Hea	Ith Corporatio	n		2. <mark>Wa</mark>	lgreens Boo	ots Alliance Inc		17,350,998,016 30,736,656,384
Specialty Pharmacies Infusion Therapy Consulting Services Pharmaceutical Research Medical Records Services Billing Services Pharmaceutical Distributior	1 5		4. Omnicare Inc6,5. Diplomat Pharmacy Inc4,			6,800,000,000 4,410,387,968 2,091,100,032 42,786,000 18,318,567		
Contacts				Des	cription		30	
Robert Kraft Allison L. Moser Barry Schochet Mark Emmert Sam Leno Alexander Kayne Kirsten Marriner David Hileman Amit Jain David W. Dorman	Sr. DirHu Director Director Director General Co	Divisional	Senior VP	the m operation post-a annua includ tools, compl consu provid the sa comm capab busine ways. hand- produ	anagement tes in two s icute care s illy to skiller e 24/7/365 daily delive iance mana tative part le support t me as thos unities, this ilities to ser isses and c These solu delivery of cts used on	a leading healthcar of complex pharma egments: post-acut egment delivers mod d nursing facility cus access, cost contail ery, medication revie agement. The senior on members within t e listed for post-acu s segment offers a t rve the healthcare n ommunities manage tions include pharm residents' medication a daily basis. Omn b Health Corporation	aceutical care. The care and senior re than 70 millior stomers nationwid nment programs, ews, specialized p living care segm assisted living fac hose communities the care. For indep proad range of inc useds of the reside e health in afford acy care team su ns and always-or icare operates as	e company living care. The prescriptions e. Its services advanced digital ackaging and ent builds ilities in order to S. Its services are bendent living lustry-leading ents and help able and effective pport, a savings for
	2016	2015	201	4	201	3 2012	201	2010
\$USD, In whole numbers Sales 6,4 Profits	300,000,000	2015 6,630,000,000	6,417,614,84 144,527,00	8 6,	201 013,398,01 43,432,000	6 6,160,388,096	6,182,922,240	6,146,211,840
Brands, Divisions and	Affiliates	\mathbf{O}		Тор	Salaries			
CVS Health Corporation	~			Salary	,	Bonus		
C	2			800,00 675,00		800,000		
Other Thoughts				Corp	orate Cul	ture		
Estimated Female Officers	or Directors:	3		and lif	e insurance	ve medical, dental, v e; an employee assi wellness plan		

accounts; and a wellness plan.

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Sales vs Profits (Whole Number \$)

DIPLOMAT PHARMACY INC (WWW.DIPLOMAT.IS)

Ticker: DPLO Exchange: NYS Year Established: 1975 Employees: 1,827 Fiscal Year Ends in December Phone: 888 720-4450 Fax: 800 550-6272 Address: 4100 South Saginaw Street Flint, MI 48507 United States

Types Of Business			Industry Ra Companies	Industry Rank for Total Revenue for Closely Related Companies			
Industry NAICS code: 4461 Pharmacies and Drug Store			1. CVS Health C 2. Walgreens Bo 3. Rite Aid Corp 4. Omnicare Inc 5. Diplomat Pha 6. PharMerica C 7. Dougherty's F 8. Progressive C	ots Alliance Inc oration rmacy Inc orporation Pharmacy Inc	117,3: 30,7: 6,8: 4,4: 2,0:	25,997,568 50,998,016 36,656,384 00,000,000 10,387,968 91,100,032 42,786,000 18,318,567	
Contacts			Description		30		
Philip Hagerman Atul Kavthekar Robin Johnson David Dreyer Jeffrey Park Kenneth Klepper Regina Benjamin Benjamin Wolin Shawn Tomasello Gary Rice Joel Saban Auditor: BDO USA, LLP Legal Advisor:	/Director CFO	e Board/Co-Founder President, Divisional nal	It offers a range solutions for chr other long-term drug-specific con financial assista	of services related onic diseases such conditions, Further npliance, and persis nce and clinical and ompany derives mo	hin United States' health to medical care, especia as hepatitis, multiple scle more, it renders clinical s stency programs support administrative support s st of its revenue through	ally pharmaderosis, and services, c, patient services to	
Financials							
SUSD, In whole numbers, except marked * or %	2016	2015	2014	2013	2012	201	
Financials							
Revenue	4,410,388,000	3,366,631,000	2,214,956,000	1,515,139,000	1,126,943,000	771,962,00	
Cost of Revenue	4,085,560,000	3,103,392,000	2,074,817,000	1,426,112,000	1,057,608,000	715,448,00	
Gross Margin %	7.37	7.82	6.33	5.88	6.15	7.3	
R&D Expense		-	-	-	-		
Operating Income	47,077,000	45,937,000	12,583,000	11,083,000	4,943,000	9,080,00	
Operating Margin %	1.07	1.36	0.57	0.73	0.44	1.1	
SGA Expense	277,751,000	217,302,000	127,556,000	77,944,000	64,392,000	47,434,00	
Net Income	28,273,000	25,776,000	4,776,000	(29,031,000)	(2,639,000)	5,844,00	
Earnings Per Share	0.43	0.42	0.12	0.14	-0.08		
Dividends	-	-	-	-	-		
Book Value Per Share	9.18	7.72	-1.94	-	-		
Operating Cash Flow	31,326,000	29,447,000	(9,568,000)	6,227,000	5,006,000	12,539,00	
Capital Expenditure	18,812,000	16,645,000	10,957,000	5,531,000	4,319,000	5,737,00	
Free Cash Flow	12,514,000	12,802,000	(20,525,000)	696,000	687,000	6,802,00	
Profitability							
EBITDA	92,833,000	77,086,000	19,873,000	(20,190,000)	2,289,000	12,828,00	
Return on Assets %	2.68	3.69	1.43	4.13	-1.89		
Return on Equity %	5.02	7.62	10.00	-	-		
Net Margin %	0.64	0.77	0.19	0.48	-0.23	0.7	
Assets Turnover	4.17	4.82	7.36	8.62	8.07		
Debt Equity Ratio	0.16	0.22	-	-	-		
Brands, Divisions and	Affiliates		Top Salaries				
			Name	Title	Salary (US\$)	Bonus (US\$)	

Gary Kadlec Former President Philip Hagerman CEO/Chairman of the Board Salary (US\$) 384,615 388,461

(US\$)

17,505

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Other Thoughts	Corporate Cu	Ilture		
	Paul Urick Gary Rice	Treasurer President Executive VP, Divisional	289,231 231,346	11,976 7,728
	Sean Whelan	Former CFO/Former Secretary/Former	364,615	-

Estimated Female Officers or Directors:2





Revenues vs Net Income (Whole Number \$)

PHARMERICA CORPORATION (WWW.PHARMERICA.COM)

Ticker: PMC Exchange: NYS Year Established: 2006 Employees: 5,700 Fiscal Year Ends in December Phone: 502 627-7000 Fax: 813 318-6459 Address: 1901 Campus Place Louisville, KY 40299 United States

Types Of Business	Industry Rank for Total Revenue for Closely Related Companies				
Industry NAICS code: 446110	1. CVS Health Corporation 177,525,99	97,568			
Specialty Pharmacy Operations Hospital Pharmacy Management		56,384 00,000 87,968			
Contacts	Description				
Gregory Weishar CEO/Director	PharMerica Corporation is an institutional pharmacy services com operates 99 institutional pharmacies, 19 specialty infusion center				

Robert Dries Geoffrey Meyers Berard Tomassetti Frank Collins Marjorie Dorr Patrick Lepore Robert Oakley, W. Dahl Suresh Vishnubhatla Thomas Caneris Robert McKay CEO/Director CFO/Executive VP/Treasurer Chairman of the Board/Director Chief Accounting Officer/Senior VP Director Director Director Director Executive VP, Divisional General Counsel/Secretary/Senior VP

Senior VP, Divisional

sampler

Auditor: KPMG LLP Legal Advisor:

four specialty oncology pharmacies in 45 states. PharMerica operates in three segments: institutional pharmacy, hospital pharmacy management services and consultant pharmacist services. Institutional pharmacies provides pharmacy products and services to residents and patients in skilled nursing facilities, nursing centers, assisted living facilities, hospitals and other long-term alternative care settings. This division purchases, repackages and dispenses prescription and non-prescription pharmaceuticals and delivers them to healthcare facilities. Its computerized dispensing and delivery systems are designed to improve efficiency and control over the distribution of medications to patients and residents. The hospital pharmacy management services segment also provides hospital pharmacy management services, which generally entail the overall management of hospital pharmacy operations. This includes the ordering, receipt, storage and dispensing of pharmaceuticals to the hospital's patients pursuant to the guidelines established by the hospital. This division's largest customer is Kindred Healthcare, Inc. The consultant pharmacist services segment monitors and reports on prescription drug therapy provided at long-term care facilities, per federal and state regulations. This division provides monthly reviews of each resident's drug regimen, participates in customer quality assurance and other committees, monitors and reports facility-wide drug utilization, develops and maintains pharmaceutical policy/procedure manuals, and offers assistance with federal and state regulatory compliance pertaining to resident care. In March 2017, the firm acquired CareMed Specialty Pharmacy, provides comprehensive specialty pharmacy services nationally, and is licensed in all 50 states.

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Financials

USD, In whole numbers, except marked * or %	2016	2015	2014	2013	2012	201
Financials						
Revenue	2,091,100,000	2,028,500,000	1,894,500,000	1,757,900,000	1,832,600,000	2,081,100,000
Cost of Revenue	1,765,100,000	1,693,400,000	1,555,200,000	1,430,700,000	1,532,400,000	1,787,800,000
Gross Margin %	15.59	16.52	17.91	18.61	16.38	14.09
R&D Expense	-	-	-	-	-	-
Operating Income	38,400,000	53,800,000	30,400,000	55,800,000	48,800,000	47,000,000
Operating Margin %	1.84	2.65	1.60	3.17	2.66	2.26
SGA Expense	220,600,000	222,500,000	236,300,000	225,300,000	214,700,000	214,900,000
Net Income	21,600,000	35,100,000	6,800,000	18,900,000	22,900,000	23,400,000
Earnings Per Share	0.70	1.16	0.23	0.64	0.78	0.80
Dividends	-	-	-	-	-	-
Book Value Per Share	17.41	16.31	15.70	15.46	15.01	13.78
Operating Cash Flow	30,800,000	18,500,000	48,400,000	155,700,000	85,700,000	26,800,000
Capital Expenditure	34,200,000	23,900,000	25,600,000	27,300,000	20,800,000	13,200,000
Free Cash Flow	(3,400,000)	(5,400,000)	22,800,000	128,400,000	64,900,000	13,600,000
Profitability						
EBITDA	95,900,000	105,500,000	66,500,000	90,500,000	78,700,000	78,100,000
Return on Assets %	1.76	3.16	0.69	2.12	2.66	2.94
Return on Equity %	4.06	7.04	1.45	4.18	5.35	5.86
Net Margin %	1.03	1.73	0.36	1.08	1.25	1.12
Assets Turnover	1.70	1.83	1.92	1.97	2.13	2.61
Debt Equity Ratio	0.84	0.80	0.72	0.47	0.68	0.71
Brands, Divisions and	Affiliates		Top Salaries	5		

CareMed Specialty Pharmacy	Name	Title	Salary (US\$)	Bonus (US\$)
	Gregory Weishar David Froesel	CEO CFO/Executive VP/Treasurer	938,519 429,258	-
	Suresh Vishnubhatla	Executive VP, Divisional	387,596	-
\sim	Thomas Caneris	General Counsel/Secretary/Senior VP	341,250	-
	Robert McKay	Senior VP, Divisional	312,039	-
Other Thoughts	Corporate Cu	lture		
Estimated Female Officers or Directors:1	The firm offers o	employees a comprehensive	e benefits package	2.

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DOUGHERTY'S PHARMACY INC (WWW.DOUGHERTYS.COM)

Ticker: MYDP Exchange: PINX Year Established: 2000 Employees: 130 Fiscal Year Ends in December		Phone: 972 250-0945 Fax: 972 250-0934 Address: 16250 Knoll Trail Drive Suite 102 Dallas, TX 75248 United States				
Types Of Business		Industry Rank for Total Revenue for Closely Related Companies				
Industry NAICS code: 44	46110	1. CVS Health Corporation 177,525,997,568				
Pharmacies and Drug Stores		2. Walgreens Boots Alliance Inc 117,350,998,016 3. Rite Aid Corporation 30,736,556,384 4. Omnicare Inc 6,800,000,000 5. Diplomat Pharmacy Inc 4,410,387,968 6. PharMerica Corporation 2,091,100,032 7. Dougherty's Pharmacy Inc 42,786,000 8. Progressive Care Inc 18,318,567				
Contacts		Description				
Robin Bruce Mark S. Heil James C. Leslie Auditor: Whitley Penn Ll Legal Advisor:	Controller Pres./CFO Chmn.	Dougherty's Pharmacy, Inc. (formerly Ascendant Solutions, Inc.) is a retail pharmacy chain focused on acquiring, managing and growing community-based pharmacies in the southwest U.S. The retailer operates pharmacies in the Dallas, Texas area, offering products and services such as prescriptions, compounds, pet/animal medications, vaccinations, pain management options, family medication management options, home medical equipment options, nutritional products, diabetic supplies and health/wellness products. Dougherty's Pharmacy is a subsidiary of Dougherty's Holdings, Inc. During 2017, Ascendant Solutions changed its corporate name to Dougherty's Pharmacy to strengthen its brand recognition as a retail pharmacy chain.				

Financials			5			
USD, In whole numbers, xcept marked * or %	2015	2014	2013	2012	2011	201
inancials						
Revenue	40,952,000	28,479,000	25,194,000	24,700,000	27,643,000	28,704,00
Cost of Revenue	29,654,000	20,026,000	17,455,000	17,328,000	19,637,000	18,949,00
Gross Margin %	27.59	29.68	30.72	29.85	28.96	33.9
R&D Expense	-		-	-	-	
Operating Income	(101,000)	549,000	864,000	(352,000)	(2,053,000)	362,00
Operating Margin %	-0.25	1.93	3.43	-1.43	-7.43	1.2
SGA Expense	10,628,000	7,642,000	6,603,000	7,381,000	9,680,000	9,113,00
Net Income	(396,000)	452,000	1,241,000	(3,640,000)	(1,977,000)	2,028,00
Earnings Per Share	-0.02	0.02	0.06	-0.14	-0.08	0.0
Dividends		-	-	-	-	
Book Value Per Share	0.39	0.39	0.37	0.28	0.61	0.6
Operating Cash Flow	105,000	201,000	1,536,000	693,000	442,000	1,520,00
Capital Expenditure	526,000	281,000	136,000	81,000	541,000	265,00
Free Cash Flow	(421,000)	(80,000)	1,400,000	612,000	(99,000)	1,255,00
Profitability						
EBITDA	763,000	887,000	1,434,000	35,000	(1,674,000)	642,00
Return on Assets %	-2.31	3.33	9.62	-21.84	-9.30	9.1
Return on Equity %	-4.54	5.20	16.02	-33.21	-12.40	12.9
Net Margin %	-0.97	1.59	4.93	-14.74	-7.15	7.0
Assets Turnover	2.39	2.10	1.95	1.48	1.30	1.3
Debt Equity Ratio	0.99	0.31	0.23	0.41	0.19	0.1
Brands, Divisions and A	ffiliates		Top Salaries			

Doughertys Holding Inc Ascendant Solutions Inc

Other Thoughts	Corporate Culture

Estimated Female Officers or Directors:





PROGRESSIVE CARE INC (WWW.PROGRESSIVECAREUS.COM)

Ticker: RXMD Exchange: PINX Employees: 53 Fiscal Year Ends in 5/31		1	Fax: 78 Addres		enter Boulevard 69 United States		
Types Of Business			Industry Rank for Total Revenue for Closely Related Companies				
Industry NAICS code: 44611	0		1. CVS	Health Corpora	ition	177,	525,997,568
Pharmacies and Drug Stores Prescription Fulfillment Risk Management Compounded Drugs			 Rite Omr Diple Phar Dout 	greens Boots All Aid Corporation icare Inc omat Pharmacy Merica Corpora gherty's Pharm ressive Care In	n Tinc tion acy Inc	30, 6, 4,	350,998,016 736,656,384 800,000,000 410,387,968 091,100,032 42,786,000 18,318,567
Contacts			Desc	ription		0	
Alan Weisberg Shital Parikh	CEO/CFO/Chairman of the Board/ Director/COO	Director	and dis for use distribu- and pro The Cu Consec Kenned focusin And Be Where, animat thinkin Questic meetin United Phillips Isaders States	tribution of ma by businesses iting of videos, jduced by othe ban Missile Cris juences, based ly and his Cabi g on four main yond, Being A You Do It; How ed short that is g of the partici jons, on the imp gs. Additionally States Coast G ('Lincoln on Le hip, and how t Coast Guard. C	nc. core business is nagement and ger throughout the wo it markets and dist r producers. Amon sis: A Case Study ii on the decision ma- net during the Cub themes: Caring At feam Player, and E v Do You Put a Gira- used as a meeting pants; and Teamsp ortance of asking p the company proc uard on Leadership adership') demons o apply them, usin ther videos of the orkteams and the V	heral workforce tra- rifd. In addition to tributes training v g the videos prodo n Decision Making aking process of F an missile crisis; boout What You Do being Proud Of WH affe into a Refrige g opener to stimu peak: How to Ask positive questions luced Character in b. In this video au trates the highest g the example of firm include Pit C	aining videos o the ideos financed luced by it are: o and its President OWN IT, o, Going Above nat You Do And rator?, an late the Positive a t ceam o Action: The thor Donald T. c qualities of the United rew Challenge:
Financials							
\$USD, In whole numbers	2016 2015	20:	14	2013	2012	2011	2010
· · · · ·	18,318,567 13,642,704	11,268,80		9,333,141	10,079,816	8,237,622	5,884,855
Profits	209,319 (1,219,359)	(1,009,18	5)	(585,417)	(1,987,196)	(466,292)	1,866,766
Brands, Divisions and A	Affiliates		Top S	alaries			
	<u>}</u>		Salary	Bon	us		
Other Thoughts			Corp	orate Culture			

Estimated Female Officers or Directors:





Appendix: Assumptions

U.S. GDP Growth Forecasts

	(In Bil. Current US\$)		
Year	Amount	% Chg.	
2012	16155.25	4.10%	
2013	16691.5	3.31%	
2014	17427.6	4.41%	2
2015	18120.7	3.97%	00
2016	18624.45	2.77%	V
2017	19362.12	3.96%	•
2018	20199.96	4.32%	
2019	21024.42	4.08%	
2020	21846.33	3.90%	
2021	22680.52	3.81%	
2022	23505.30	3.63%	
2023	24434.85	3.95%	
2024	25382.94	3.88%	

Sources: International Monetary Fund - *World Economic Outlook, April 2017*; Plunkett Research Estimates.

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